

#### MY HUMBLE HOUSE HOSPITALITY MANAGEMENT CONSULTING

寒舍餐旅管理顧問

# Disclaimer

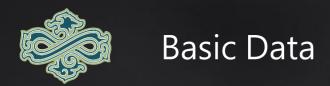
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## **Company Profile**





Company name: My Humble House Hospitality Management Consulting

Co., Ltd. (MHH Group)

Stock code: 2739

Establishing date: January 17, 2000

Date of listing: May 19, 2016

Paid-in capital: 1,115,260,000

Scope of business: International tourism hotels and catering services

Chairperson: Ellie Lai

**CEO**: Wilhelm Tsai

Employees: 1,439 persons (dated June 30, 2017)



## Operating Location



MY HUMBLE HOUSE
HOSPITALITY MANAGEMENT
CONSULTING
寒舍餐旅管理顧問

#### **Tourism Hotels**

#### **External Restaurants**



#### Sheraton Grand

TAIPEI HOTEL 台北喜來登大飯店 **Le MERIDIEN**TAIPEI
台北寒舍艾美酒店









#### 台北喜來登大飯店 SHERATON GRAND TAIPEI HOTEL

Sheraton Grand Taipei Hotel is located in the heart of Taipei's business and commercial districts. The décor blends understated Chinese cultural elements, such as meaningful Chinese totems with exquisite Chinese antiques arranged throughout the hotel, delivering an ingenious and delicate modern style. In January 2013, "Starwood Hotels and Resorts Worldwide" accredited Sheraton Grand Taipei Hotel with the highest status of its brand, "Sheraton Grand", making it the only hotel in Taiwan with this distinction.

The 688 luxuriously appointed rooms and suites offer guests a wide selection of room types. There are also three Executive floors and one Sheraton® Club lounge. With complimentary Wi-Fi access in all areas, Sheraton Grand Taipei offers High-Speed Internet Access for business and leisure. Nine unique style restaurants which offer Chinese, Western, Japanese, and Thai cuisine. With a maximum capacity of 1800 guests, Sheraton banqueting offers a rich and detailed delicious feast.



Address: No. 12, Sec. 1, Zhongxiao E Rd., Taipei City, 100, Taiwan, ROC

Tel: (02)2321-5511

Transportation: MRT: Exit No2, MRT Shandao Temple Station, MRT Bannan Line

**Bus: Shandao Temple Stop** 



## 台北寒舍艾美酒店 LE MERIDIEN TAIPEI

Located at Taipei's most fashionable and culturally distinguished area — Xinyi district, offers 160 guestrooms, multifunctional banqueting venues, three restaurants and bars with unique style, and one chocolate specialty shop.

The Méridien is branded from Starwood Hotels & Resorts Worldwide, Inc. Based on the exhibition planning concept for contemporary arts, Le Méridien Taipei has chosen the theme of "Light and Shadow" to harmonize with the hotel's interior space, collection of contemporary artists from Taiwan, China, Japan, Korea, USA, UK and Belgium, nearly 700 original artworks revive guest's sensory experience, inspiring an unprecedented visual journey in every corner.



Address: No. 38 Songren Rd. ., Taipei City, 100, Taiwan , ROC

Tel: (02)6622-8000

Transportation: MRT: Exit No. 3, MRT Taipei City Hall Station, Bannan Line

Bus: Xingya Junior High School Stop



My Humble House has extended beyond the Taipei Metropolitan area to Yilan county Jiao Xi Township, launching our own leisure resort hotel brand! Inheriting My Humble House's unique taste on aesthetics, culture and art, MU JIAO XI HOTEL commissions Taiwanese artists and world-renowned LTW hotel design team to integrate contemporary art into local culture, curating an elegant, relaxing and tasteful space.

MU JIAO XI HOTEL and MU JIAO XI RESERVE, 2 architectural styles, featuring 6 room types, totaling 190 guest rooms, featuring outdoor hot springs, children's play area, outdoor pool and fitness center. A full range of facilities provides an array of exquisite services, offering a relaxing vacation for guests.



Address: No.1, Jiankang Rd., Jiaoxi Township, Yilan County

Tel: (03)905-8077

**Transportation**: 《Freeway No 5》 Exit TOU CHENG Interchange



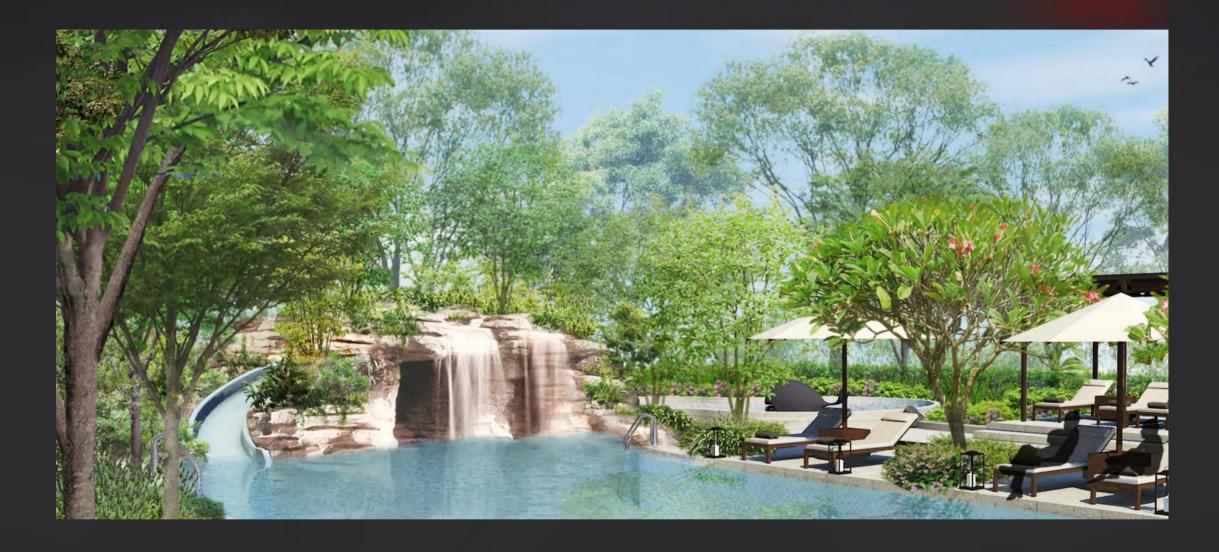




#### Guestrooms

Every guestroom is outfitted with a private hot springs tub, and 174 guestrooms have an extended deck area. The open space design invites warm sunlight into the room, rejuvenating the body and soul.

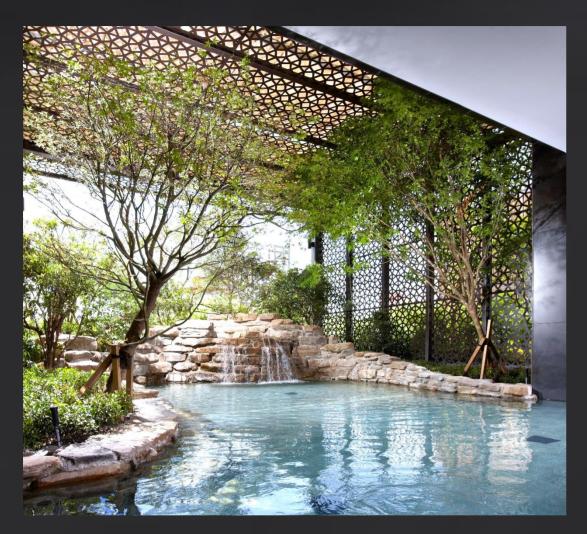




#### Leisure facilities

On the 6F 【MU CLUB】, guests will find a fitness center, hot springs and outdoor pool, equipped with water slides, a favorite with kids.



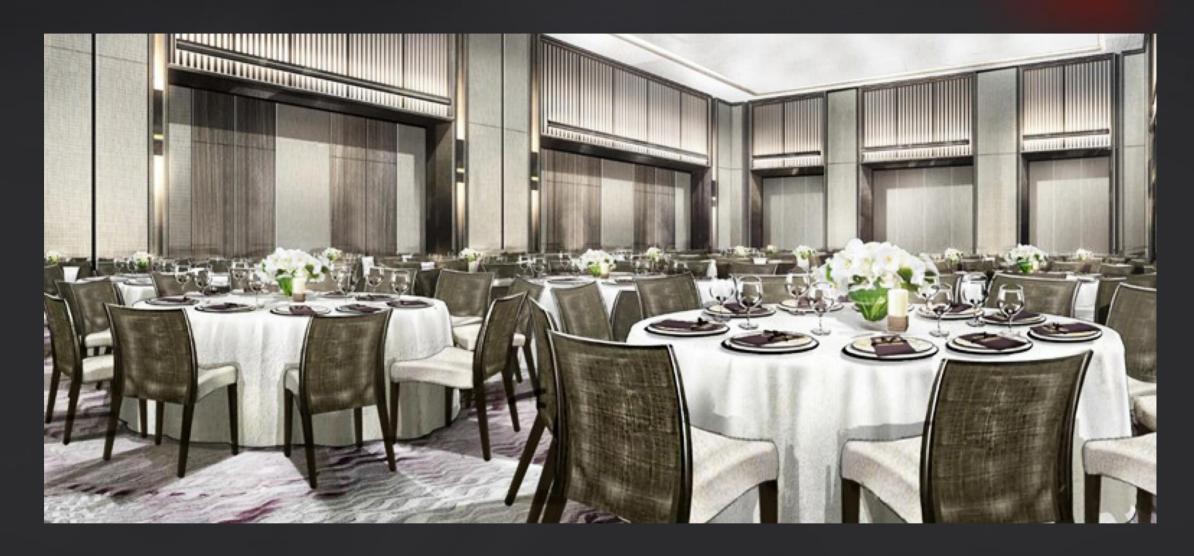




#### Leisure facilities

A range of facilities, including MU JIAO XI RESERVE 1F【ONSEN】 outdoor pool that showcases a painting-like reflection of the green vistas in the daytime. As night falls, the water ripples as if collecting the moon and stars. Located on MU JIAO XI HOTEL 1F【PLAY GROUND】 uses grass turf to connect indoor and outdoor spaces, creating a joyous playground.





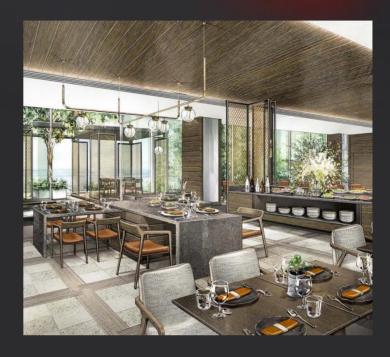
#### **Conference and Events**

MU JIAO XI HOTEL 3F Grand Ballroom is an exquisite, grand space with a total area of 161-pings and a 6-meter high ceiling. The flexible banquet venue has 4 halls and 5 multipurpose conference rooms to accommodate all kinds of conference and event needs.









#### Food and Beverage

MU JIAO XI HOTEL, continuing the culinary excellence of My Humble House, has created 3 unique restaurants, sourcing fine local ingredients from Yilan, offering exciting taste experiences.

#### MU BAR (MU JIAO XI HOTEL 1F)

Appreciate the scenic beauty while sipping a cup of freshly brewed tea; enjoy signature cocktails and unwind with good company as the lights and shadow take stage in the starry nightfall.

#### MU TABLE (MU JIAO XI HOTEL 2F)

Offering all-day buffet service, our executive chef selects fresh local ingredients for a wide selection of specialty dishes from around the world. A satisfying dining experience awaits you!

#### VARVE (MU JIAO XI RESERVE 2F)

When exquisite cuisine meets local flavor, a new taste is created. The restaurant has two private dining rooms, offering privacy and comfort for diners.



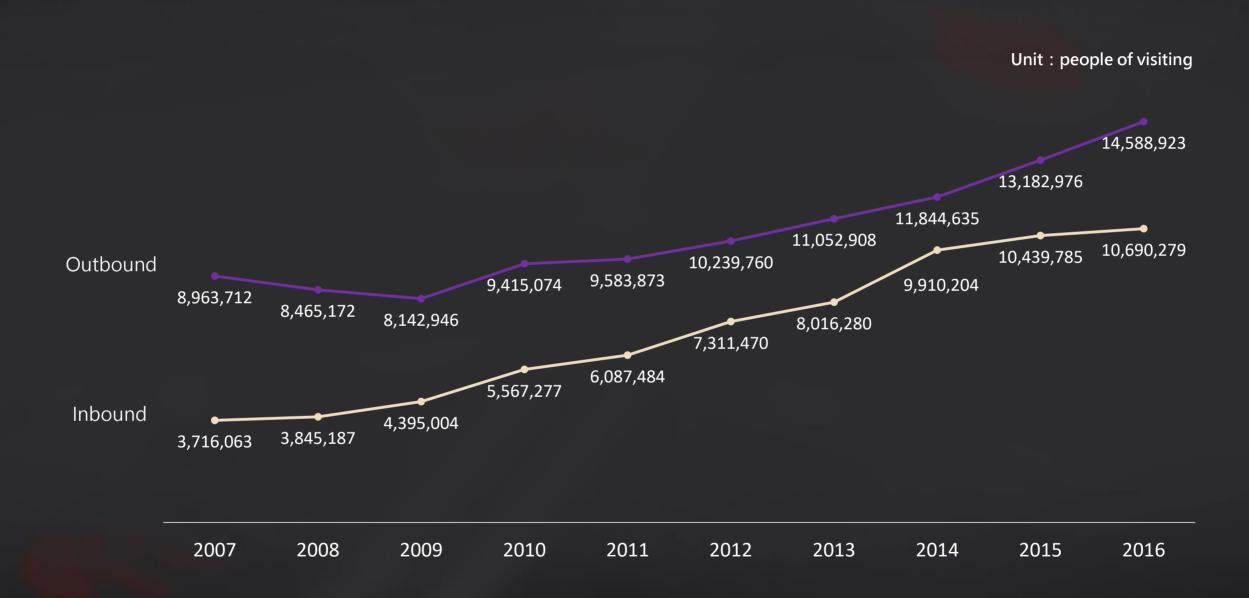
Industry Overview and Market Analysis





## **Industry Overview**

#### Growth of Inbound Travelers and Outbound Citizens over Past Decade





## **Industry Overview**

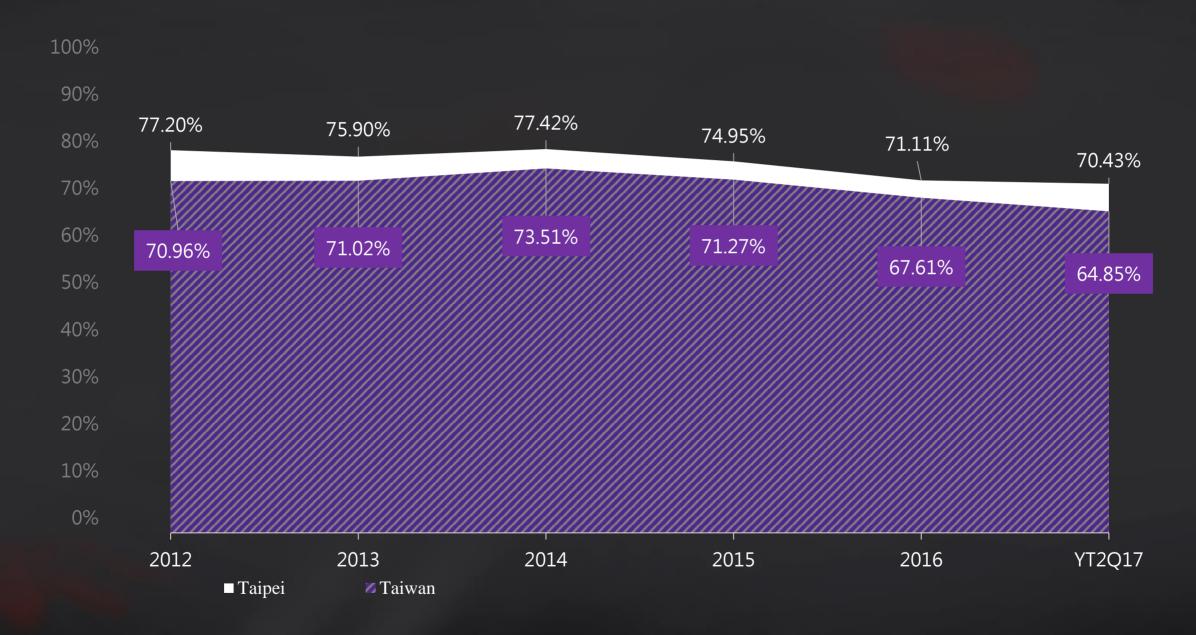
#### Tourist Revenue Statistics for the past three years

Statistic	2014	2015	2016
Visitors to Taiwan total Amount	USD\$146.15 Billion	USD\$143.88 Billion	USD\$133.74 Billion
	NTD\$4,438 Billion	NTD\$4,589 Billion	NTD\$4,322 Billion
Domestic Travel total Amount	USD\$101.96 Billion	USD\$113.41 Billion	USD\$122.97 Billion
	NTD\$3,092 Billion	NTD\$3,601 Billion	NTD\$3,971 Billion
Sightseeing total Amount	USD\$248.11 Billion	USD\$257.29 Billion	USD\$256.71 Billion
	NTD\$7,530 Billion	NTD\$8,190 Billion	NTD\$8,293 Billion
GDP %	4.68%	4.92%	4.84%
Visitors to Taiwan / Per person per day spending	9,910,204 Visitors/	10,439,785 Visitors/	10,690,279 Visitors/
	USD\$221.76	USD\$207.87	USD\$192.77
Domestic Citizen Domestic Travel / Per person per spending	15,626 Million/	17,852 Million/	19,038 Million/
	NTD\$1,979	NTD\$2,017	NTD\$2,086



## **Market Analysis**

#### International Hotel Occupancy Taiwan vs. Taipei





## **Market Analysis**

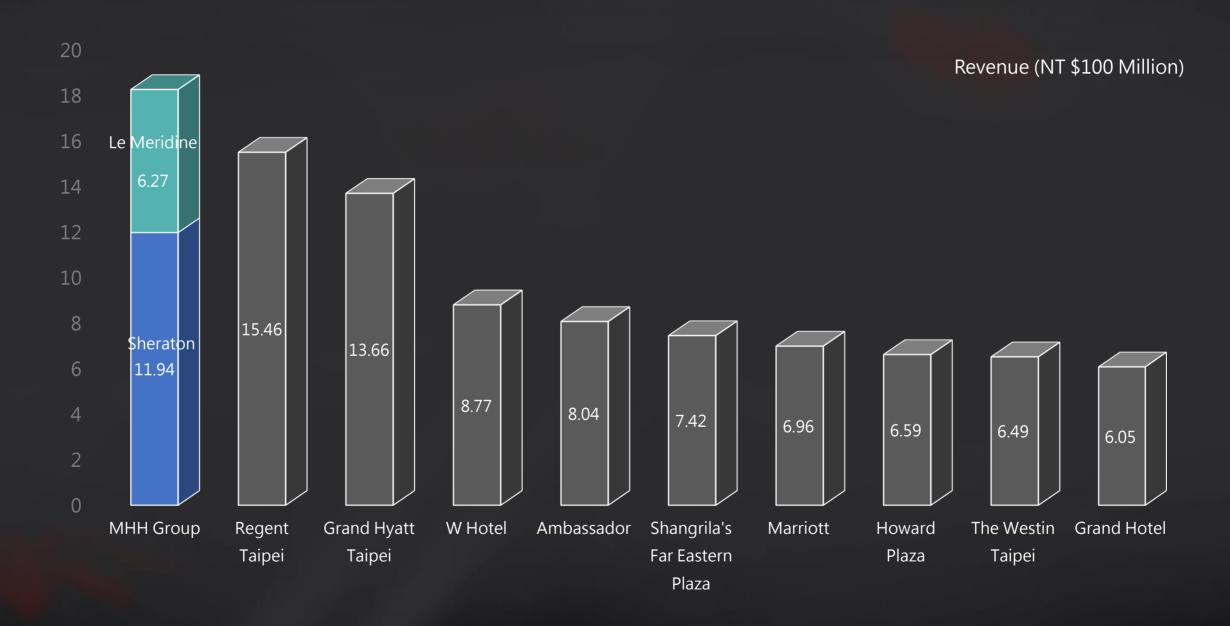
#### International Hotel Average Rate Taiwan vs. Taipei





## **Market Analysis**

#### Revenue Rankings of Major Tourism Hotels in Taipei YT2Q17



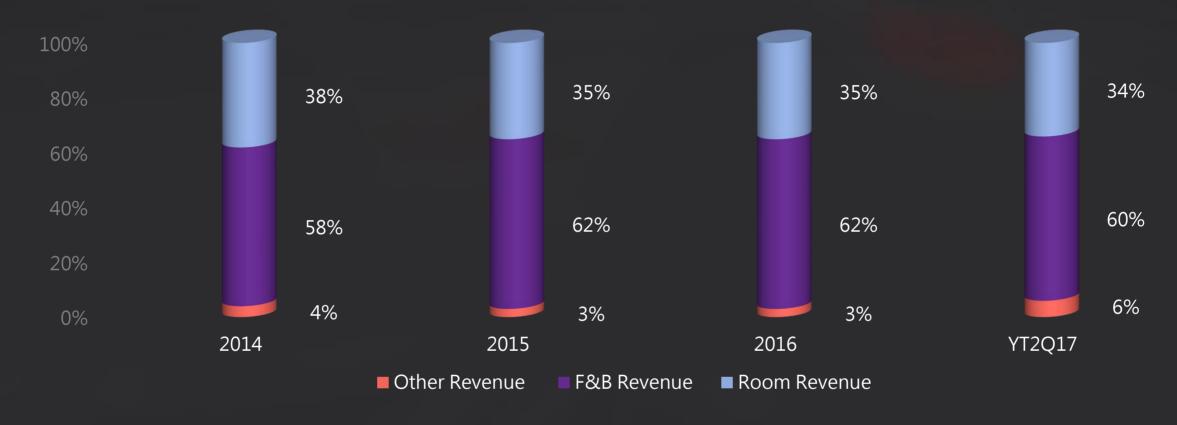


# Operational Performance and Financial Overview





## **Revenue Ratio of Major Products**



Revenue Period	F&B Revenue	Room Revenue	Other Revenue	Total Revenue
2014	25.85	16.86	1.84	44.55
2015	27.65	15.56	1.26	44.47
2016	26.11	14.76	1.30	42.17
YT2Q17	12.18	7.03	1.15	20.36

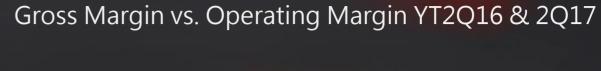
Unit: NT\$100 million

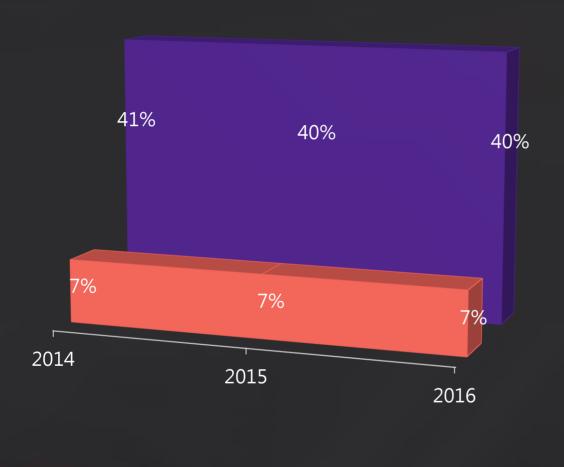
Source: The company consolidated financial reports



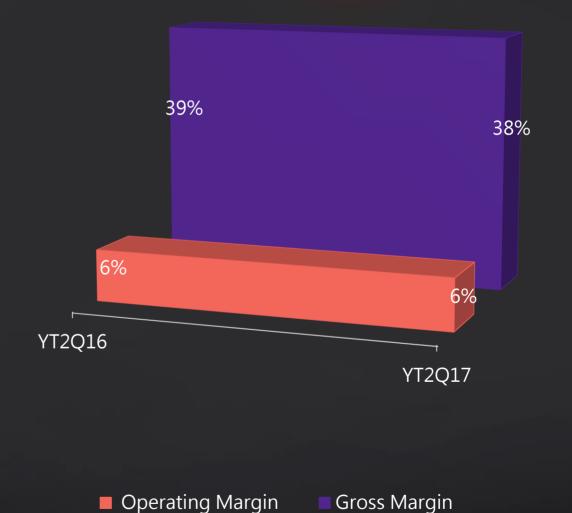
## **Profitability Analysis**

Gross Margin vs. Operating Margin over past 3 Yrs





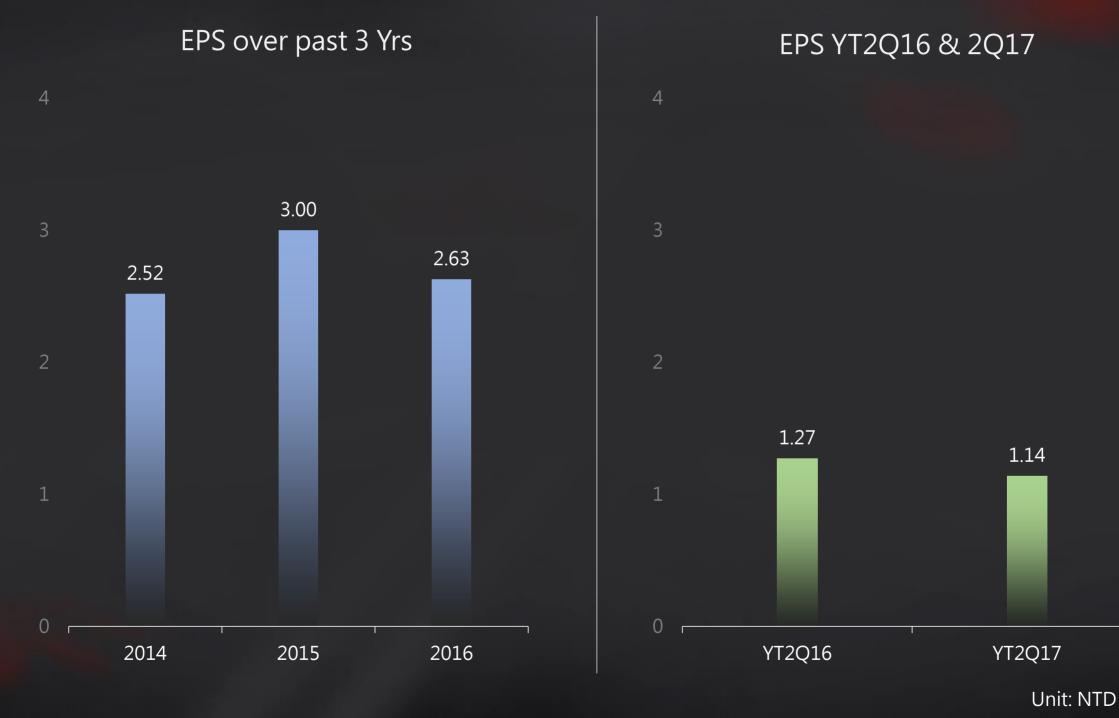
**Gross Margin** 



Source: The company consolidated financial reports

Operating Margin





Source: The company consolidated financial reports



#### Dividends over the Years

Unit: NTD;%

ltem	2013	2014	2015	2016	
Cash Dividend	0.5	2.2	2.5447	2.2	
EPS	2.76	2.52	3.00	۷.۷	
Payout ratio	18%	87%	85%	2.63	
Remarks		*	**	2.00	
				84%	

<sup>\*</sup> Included NT\$0.595/share capital surplus cash payment. \*\* Cash dividend was NT\$2.29997937 after IPO dilution •



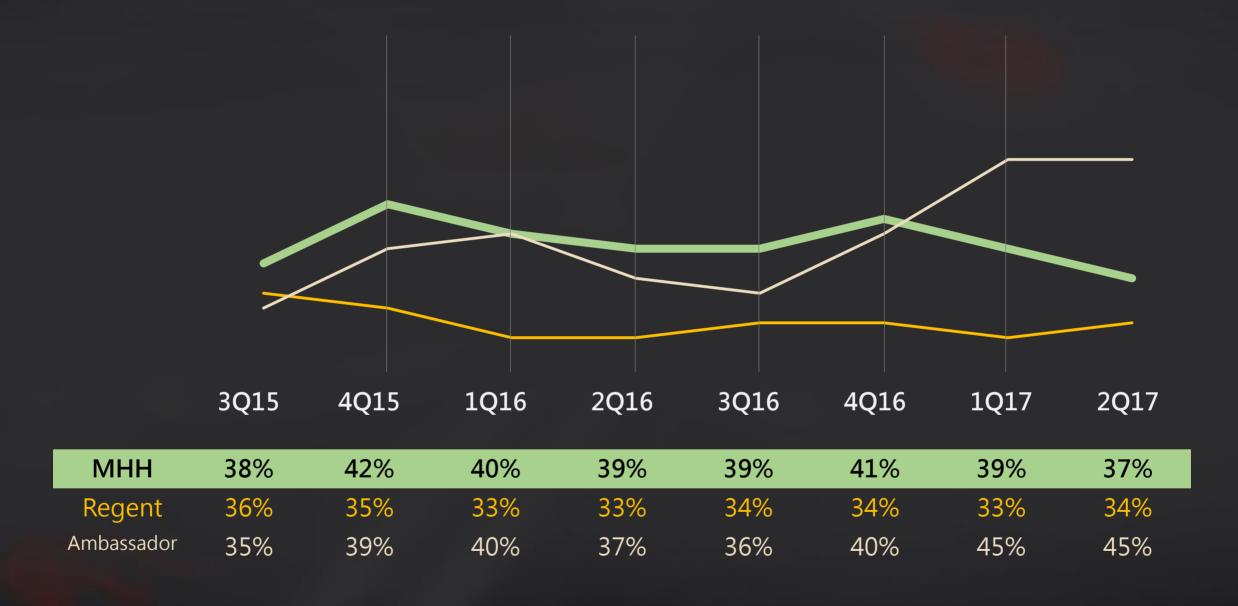
## Comparison with Major Competitors-Operation

Listed Hotel	MHH(2739)	Regent (2707)	Ambassador (2704)
Revenue Contribution (YT2Q17)	F&B Revenue(60%) Room Revenue (34%) Other Revenue (6%)	F&B Revenue(54%) Room Revenue (37%) Other Revenue (9%)	F&B Revenue(66%) Room Revenue (31%) Other Revenue (3%)
Date of listing	2016/5/19	1998/3/9	1982/11/10
Share Capital (\$100 million NTD)	11.15	12.67	36.69
YT2Q17 Revenue (\$100 million NTD)	20.36	33.89	15.77
Book value per share (NTD)	16.72	25.48	25.61
Recent 4Q EPS (NTD)	2.49	7.79	1.22
2016 Dividend (NTD)	2.20	8.1671185	0.70
2017/8/21 Share price	38.45	153	22.4
P/E Ratio	15.44	19.64	18.36
Cash yield	5.72%	5.34%	3.13%
P/B Ratio	2.30	6.00	0.87
2016 ROE	14.31%	25.19%	4.36%
Market value (\$100 million NTD)	42.88	193.92	82.19



#### Comparison with Major Competitors-Gross Profit

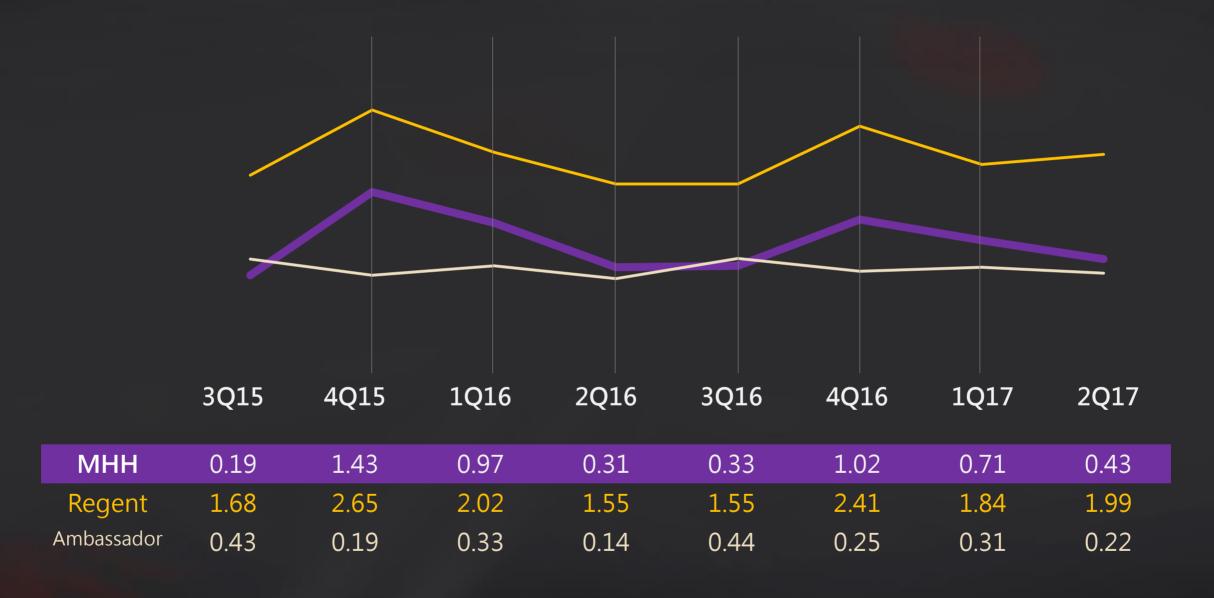
**Gross Profit Comparison** 





## Comparison with Major Competitors-EPS

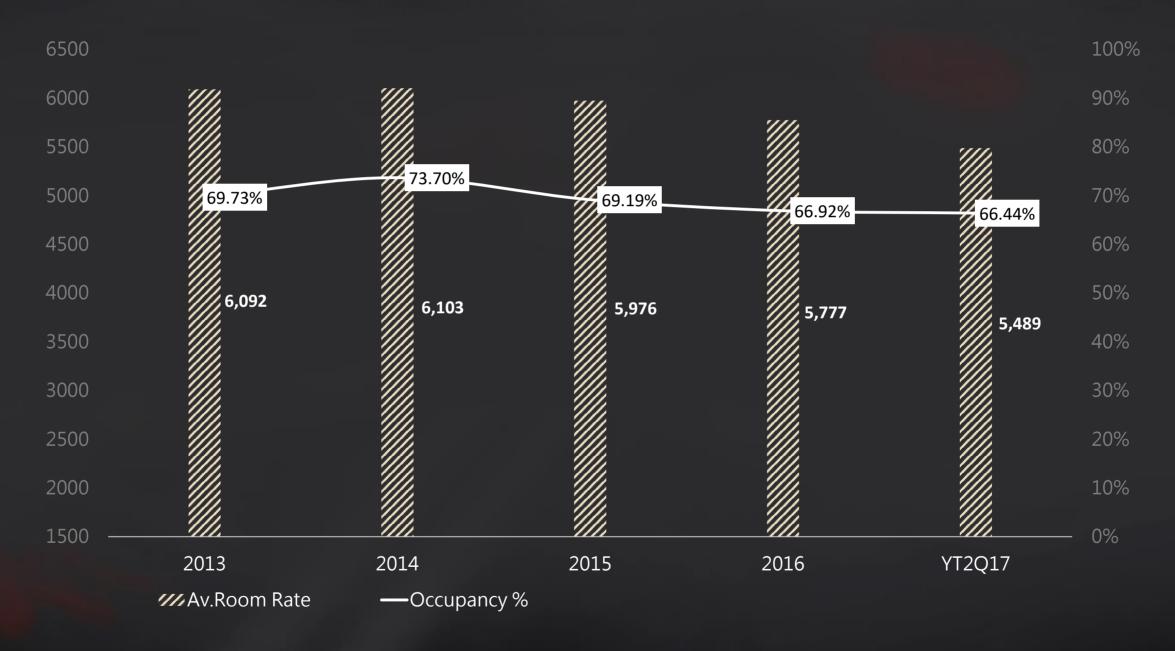
**EPS** Comparison





## **Occupancy Rate and Price**

#### Occupancy & Room Rate - Sheraton

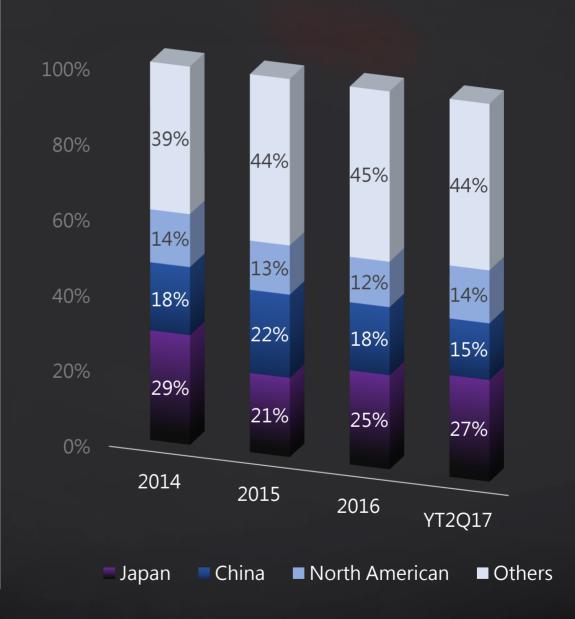




## **Guest Segments Analysis**



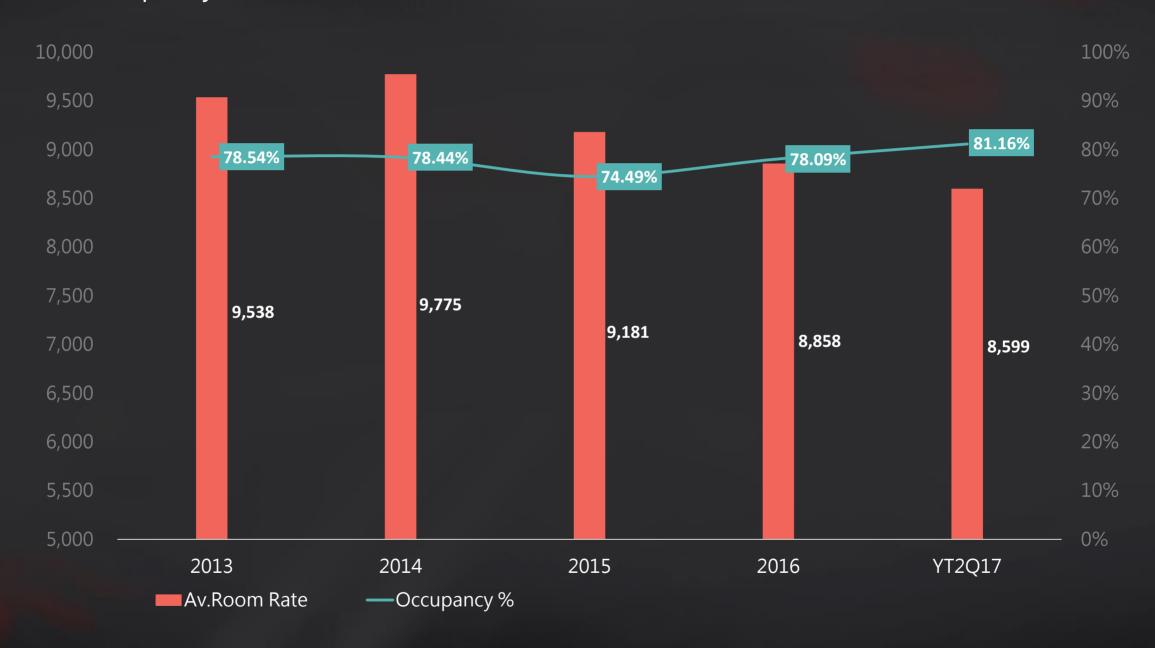






## **Occupancy Rate and Price**

#### Occupancy & Room Rate – Le Méridien



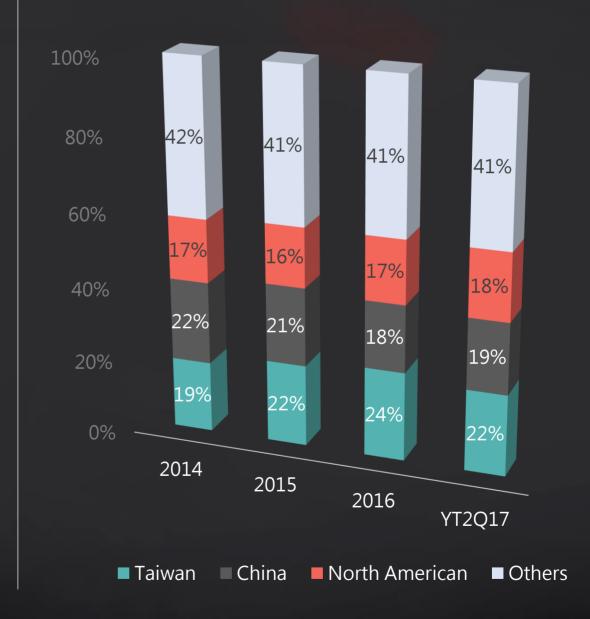


## **Guest Segments Analysis**





#### By Country/Region-Le Méridien





Operating Strategy





#### Business philosophy and competitive advantage

# Hotel Professional Team

Cross-brands internationalized

# Professional restaurant Team

Cross-cuisines & diversification

# **Customer Cultivation**

membership card & custom service

# Art & Aesthetics focus

Create difference & added value

#### **Employee Stability**

Higher organizational coherence & lower attribution rate

#### Risk dispersion

Revenue & customer diversification



## Business philosophy and competitive advantage

**Operating assets** 

Lease focus, lower capital expenditure, accelerate investment return.

Financial policy

Stable dividend policy and steady growth of ROE.

**Business model** 

Prudent assessment of development projects to achieve stable growth with goal of sustainable operation.

**Talent Cultivation** 

Meeting future needs of organizational development with focus on talent retention.

Market supply & demand

Strengthen core competence to cope with market competitions.

**Brand development** 

In addition to international five-star brand, develop own brand.

Operating efficiency

In the face of changes in government policies and industries, strengthen management efficiency response.



## **Future Outlook**





## Nanjing Songjiang Hotel Development Project



Site location

Planned opening date

Lease period

Est. number of room

**Building Planning** 

Hotel positioning

Intersection at Songjiang Road and Nanjing East Road, Taipei City

Q4, 2019

20 years

approx. 100 rooms

Hotel and residential compound building

5-star hotel

By the end of 2019, the revenue will be booming by the two new hotels.

Renovation of hotel rooms and restaurants is planned to further enhance market competitiveness.

Careful assessment of hotel investment opportunities in Taiwan and abroad.

Continuously strengthen the management team's management capabilities to enhance the overall operating efficiency, to meet future challenges and changes.



# **THANK YOU**